

COUNCIL  
Te Kaunihera o Te Whare W nanga o  
Waitaha



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**EMBARGOED UNTIL 2pm WEDNESDAY 25 AUGUST 2021**

## Agenda

Date **Wednesday 25 August 2021**  
Time 4.00pm  
Venue Council Chamber, Matariki

Refer to  
Page No.

1. APOLOGIES: None
2. REGISTER OF INTERESTS 3
3. CONFLICTS OF INTEREST  
*Every Member has an obligation to declare any material interests relevant to any University of Canterbury activities and to ensure that any conflict arising from the material interests is noted and managed appropriately*
4. MINUTES  
4.1 28 July 2021 6
5. MATTERS ARISING
6. FROM THE CHANCELLOR  
6.1 Chancellor's Meetings 12  
6.2 Degrees Conferred in Absentia
7. FROM THE VICE-CHANCELLOR  
7.1 Monthly Report 13
8. FROM THE ACADEMIC BOARD  
8.1 Academic Board Report 23
9. PUBLIC EXCLUDED MEETING  
Motion by the Chancellor for Resolution to Exclude the Public Pursuant to s48 of the Local Government Official Information and Meetings Act 1987:



**I also move that staff identified by the Chancellor and Vice-Chancellor as having knowledge relevant to particular matters to be discussed be permitted to remain at this meeting. This knowledge will be of assistance in relation to the matters discussed and is relevant because of their involvement in the development of the reports to Council on these matters.**

10. REPORT FROM THE PUBLIC EXCLUDED SESSION
11. GENERAL BUSINESS
12. NEXT MEETING –Wednesday 29 September 2021 at 4.00pm

UC COUNCIL  
Register of Interests  
August 2021

Name(Council members)	Date notified	Person and/or organisation with interest	Nature of interest
Sue McCORMACK (Chancellor)	2020	Canterbury Earthquakes Insurance Tribunal	Member
	2019	Canterbury Museum Trust Board	Trustee
	2009 2017	Dress for Success	Honorary Solicitor



	2018	GHD Limited	Employee
	2018	GHD Limited	Shareholder
	2017	M&W Nominees Limited	Director and Shareholder
	2021	Netsal Sports Centre Limited	Director
	2020	NOSSLO Group Limited	Director
	2017	Ofwarren Limited	Director and Shareholder
	2018	Olsson Fire and Risk New Zealand Ltd	Director and Shareholder
	2020	University of Canterbury	Husband of enrolled student
Cheryl de la REY (Vice-Chancellor)	2021	Academic Quality Assurance Board	Board Member
	2020	Assoc of Commonwealth Universities: Academic Quality Agency	Council Member
	2020		

# COUNCIL

Te Kaunihera o Te Whare

: E Q D Q J D R : D L W D K D

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Wednesday 28 July 2021

Time

4.10 pm

Venue

Council Chamber, Level 6 Matariki

3 U Hr W M

Ms Sue McCormack (Chancellor) Mr Steve Wakefield (Pro

In order to accommodate the CUAP approval process Council discussed delegation of the function to the Vice-Chancellor so that the tight timeframes could continue to be met. The Academic Board would continue to endorse the proposals which would then be approved by the VC rather than Council, and they would be reported to Council by the Academic Board.

An error with the November Council meeting date in the meeting schedule would be corrected before the schedule was distributed.

Moved:

That: Council approve the proposed meeting schedule for 2022, with Council meetings moving to the first Wednesday in the month from 11.00am to 5.00pm, each meeting to be preceded by a briefing session between 8.30am and 10.30am, and,

That: Council delegate authority to the Vice-Chancellor to approve the University's proposals to CUAP on receipt of endorsement from the Academic Board. All approvals to be reported to the Council at the next Council meeting.

Carried

FROM THE  
CHANCELLOR

Chancellor's Meetings  
The list of Chancellor's meetings was noted.

Moved

That: Council note the report on the Chancellor's meetings.



Association of Commonwealth Universities from September 2021.

- x Australian university student exchanges were unlikely to take place in 2021 and 2022 due to the pause of the Tasman travel bubble.

Moved

That: Council note the Vice-Chancellor's Monthly Report 14.5p (Nov 2020) E'497.2

Moved

That: Council approves the following proposals and forwards them to CUAP and TEC for their approval:

& ROOHJH RI \$UWV 7H 5—QJDL 7RL 7DQJD

1.1 The introduction of a Master of Systems Change

7KH LQWURGXFWRQ RI D %DFKHORU RI

1.3 The introduction of a Bachelor of Social and Environmental Sustainability

College of Education, Health and Human Development | 5—QJDL \$NHUaPa

1.4 The introduction of a 120-point Master of Education (Thesis)

1.5 The introduction of changes to the current Master Education (180 points)

1.6 The introduction of:

\$ N Bachelor of Teaching and Learning with endorsements in Early Childhood Education, Primary

(GXFDWLRQ DQG 0—WDXUDQJD 0—RUL

2) Diploma in Education and Leadership 2) 5ii3-4.6 (a 3.9 (008 .5 TT

PUBLIC EXCLUDED Moved  
MEETING

That: the public be excluded from the following parts of the proceedings of this meeting, namely:

	General Subject Matter	Reason for passing this resolution in relation to each matter
4.0	Minutes of the meeting held on 30 June 2021, held with the public excluded	These items concern matters that were previously dealt with during proceedings of Council 6 (w(t)-6 t7 of)20 (0ipm ( t)27.i)5hei8.3 511 ( p)13.dgsi

GENERAL  
BUSINESS

There were no items of general business.

Shayne Te Aika closed the meeting with a karakia whakamutunga at 6.00pm.

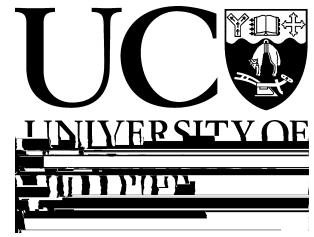
NEXT MEETING

The next meeting was scheduled for 4.00pm on Wednesday 25 August 2021.

SIGNED AS A CORRECT RECORD: \_\_\_\_\_

DATE:

# Memorandum



# Vice Chancellor’s Report to Council

## August 2021

### Introduction

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Excitement was in the air when the students returned to Campus life at the start of Semester 2.

attendees who gave SRVLWLYH 7IKHH \$EDIGN PLF 6NLOOV & HQWbuH KHOC VHVVLQRQV RYHU WKthe VILUPVHW WWHZL and 23DYNL BRID VWXGHQWV WFR VXFK DV QRWH WDNLQJ International students who came on shore and online, also received a special orientation programme for Semester 2; new to UC and ongoing students online were also allocated to a mentor programme.

7KH IXOO ,QFLGHQW 0DQDJHPPHQW 7HDP ,07 UHFHQWO\ HQ scenario of a cyber DWDFN DW 8& 7KLV GHVNWRS H[HUFLVH SURY controllers, IMT and Director of Cyber Security WR ZRUN WKURXJK WKH LQLWLDC ZKLFK DOO 8&DQH WZRHUN LFHV ZHUH FRPSURPLVHG 'HVNWR us to consider some of the contributing factors to and implications of an event of this sort in a way that builds awareness and confidence.

### Engagement

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The new Ben Gough Family Foundation Leaders Scholarship (for MBA students) was launched at the Christchurch Art Gallery on 27 July. For five guests attended the event, including profile programme mentors 5RE )\IH 3KLO 9HDO \*X\ +RUURFNV DQG &DWKI QRZ LQ W,With applications open from 1 August to 1 October. To promote the scholarship, UC Business SURGXFHG D YLGHR ZLWK %HQ DQG 3HQQ\ \*RXJK, which the newly created [scholarship website](#). The launch was covered by Stuff and the Otago Times.

Through the College of Arts

The Rhodes Medal, whic,y12 0 Td w]TJ 4 Tw 24.045 0 Td 50

Our inaugural alumni event L Q 7 D U H Z Q 3 D N L P R R R N K S Q D F 3 0 Z U W K 3 U R lessor  
Milo Kral D V W K H. E S H D N H I b increased capacity for 44 guests, the Golden Graduates  
afternoon tea at the end of the month –



SNLOOV (DFK RI WKHVH VWXGHQWV KDV, which are for their UHG participation in the microcredential and supporting their progress towards a career within the PDUNHWLQJ LQGXVWU\ 6HYHQ RI a MUCHO to complete the assessment. A portion of this microFUHGHQWLDO DQG WKH 'HSDUWPHQW RI Entrepreneurship has sponsored a portion of their fees.

/LNHZ h/School of Educational Studies and Leadership was approached by Eulivan Farm to lead the development of a microFUHGHQWLDO WR PHHW WKH QHHGV who are not in education, employment or training. This microcredential will build on Cultivate community engagement and will enhance engagement in formal learning, and a pathway to tertiary education through normalising the enrolment process and academic identity.

6WXGHQWV DUH DOVR JDLQLQJ RSSRUWXQLWLHV WR ZRUN learning and to society. Extensive UN KDV JRQH LQWR RUJDQLVLRQJ DQG UH in the )XWXUH RI +HDOWK &KDOOHQJH FRPH LQ DORQH GUEHFZ Q F3 students participated in the twGD\ HYHQW WDFNOLQJ VRRP RI MEWH ELJ. Zealand HDOWK VHFWRU \$FWLQJ &(2 RI 3HJDVXV +HDOWK 0DU the students that were involved, he has committed to doubling the prize fund for the best solutions presented by the team (amounting to an additional \$3,000).

Finally, in the spirit of accessible resources, the Council of New Zealand University Libraries & 21=8/ KDV DJUHHG WR IXQG WKH FUHDWL-R-Concept Pilot. RSHQ 7KH 8& /LEUDU\ ZLOO EH PDQDJLQJ Warkley University FUHDVQV Z publish a Criminal Justice text that will be used across New Zealand universities. This semester WKH /LEUDU\ ZLOO EH IRFXVLQJ RQ ZRUNLQJ ZLWK DFDGHP increasing equity of access and reducing costs for our students.

## Research– Impact on a Changing World

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delivered via telehealth

submitted and 84 had completed their thesis and 123 were enrolled, compared with 58, 88 and 90 respectively at the same date in 2020. + R Ziff-Harris is challenging to recruit appropriate doctoral students in some areas of research, including one of the transdisciplinary research clusters.

A new UC Research website homepage will be launched in August/September. The homepage will showcase the six new research themes to improve our research profile. Each ri



7KH 6WXGHQW \$FFRPPRGDWLRQ With a focus on building relationships with the individual halls – are all in place now – and on further improving relationship management with each hall.

### Internationalisation – Locally Engaged, Globally Networked

The Government has shared a draft policy statement to reshape international education as it's rebuilt for the future. Universities New Zealand has prepared a response paper and UC will also submit our own response. We are currently reviewing our international education strategy in alignment with the new value statement.

UC hosted the public affairs officer and senior education advisor from the United States Consulate \* HQHUDO \$X Famous on exploring opportunities for future engagement. The US State Department has also indicated they will be reviewing research on our relationships and partnerships so that other countries can benefit from our success. We are currently reviewing our international education strategy in alignment with the new value statement. Through this programme, the team will further develop our internationalisation strategy.

## Organisational Efficacy –of a sustainable scale by 2030

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The Digital Unit, in partnership with Research & Innovation, is currently conducting the discovery phase of the Research Ecosystems findings will inform a series of recommendations for how the University can improve the research experience, better manage the research process and identify the tools that can deliver greater visibility, transparency and timeliness for all.

We aim to open an enlarged student services hub to better serve students for routine, academic and how to better serve all students, including those in traditionally underserved groups, and we are using underpinned by increasingly easy-to-use digital systems.

UC reached a significant milestone with the migration of MyUC and OurUC, our Student Management System to new host Amazon Web Services.

Springer, Taylor & Francis, SAGE and Wiley. The Council of Australian University Librarians is currently negotiating with the publishers for the 2022 renewal agreement, including options of

The University Recreation Centre has expanded its services to students and staff by offering livestreamed classes via its new Rec and Sport app.

The Business Insight and Reporting team has evolved a long way from its original function of routine tabulated corporate reporting to providing information, analysis and data visualisation to inform staff ranges from course completion rates to how well we use our space (space utilisation).

UC continues to refine our approach to compliance. The new Environmental Management System has its own plant and all new or revised plans have been approved. The new Environmental Management System scenario tests

In the wider UC community, engagement on their own plans and engaging with each other to ensure their approach to a potential incident is well-thought-out and coordinated. The new Emergency Management and Business Continuity

## Environmentally Sustainable

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UC has again been certified under the Toitū Envirocare Carbon Reduce programme (to ISO 14064), our 11th year under the scheme.

Since our baseline year in 2010, UC has reduced greenhouse gas emissions by 50%. This includes 2020 as an exceptional year when the COVID pandemic contributed to a large proportion of the

reduction. Yet even allowing for this, we are progressing well. The 2019 greenhouse gas emissions performance was a 23% reduction over the baseline year, exceeding our target at that stage of 20%.

The SDG Summit is to be held on 2–3 September. The programme, which is still being finalised, includes over 20 interactive sessions, plus field trips and a community feast. It will start with 'LVWLQJXLVKHG 3URIHVVRU' 'D QHSDQR ZDOR 60G MDR D QH H N SDGs in Aotearoa, and a research-based panel with Dr Rod Carr and UC staff will conclude the Summit. On Day 2, participants (including UC) will have an opportunity to sign the SDG Summit 'HFODUDWLRQ ZKLFK DIILUPV DQ LQWHQWLRQ WR FROODER for approved UC staff were announced 6 August. To date, WLFNHVV KDYH EHHQ

The Air Travel Survey was open until the end of August, receiving 445 responses at the time of the report. We anticipate an initial analysis of the results by October.

To:	Ki:	University Council
From:	1 —	Professor Cheryl de la Rey, Vice-Chancellor
Date:	5 —	18 August 2021
Subject:	Kaupapa:	Academic Board report

Recommendatio1951 16.56D 19 >>BDC 25



TE POARI AKORANGA

Professor Heinemann summarised the three primary models in the report – Doctoral only, Doctoral and Research Master's and students with an undergraduate qualification. The recommendation was the second option, not least because Research Master's students reported as being least satisfied with their experience at UC. Should the Board support the proposal, a business case would be developed. If agreed, it was also possible that this could form the basis for the third option in later years if desired. The Deputy Vice-Chancellor (Research) said that the proposal reflected the values emerging from the previous debate about structure – student centredness, cognateness and pragmatism. The Board endorsed the preferred option 2 and its ongoing development.

CODE OF PRACTICE FOR PASTORAL CARE